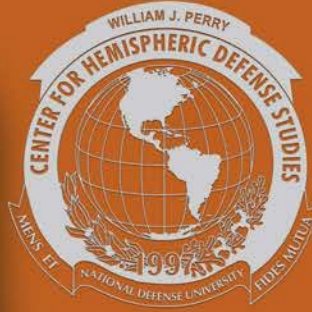


William J. Perry Center *for Hemispheric Defense Studies*



ANNUAL REPORT 2018

www.williamjperrycenter.org



ANNUAL REPORT FY 2018

William J. Perry Center *for Hemispheric Defense Studies*

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MESSAGE FROM THE DIRECTOR

MISSION STATEMENT

The William J. Perry Center for Hemispheric Defense Studies develops and engages the Western Hemisphere’s community of defense and security professionals to seek mutually supportive approaches to common challenges in order to develop effective sustainable institutional capacity, and promote a greater understanding of US regional policy.

All of us at the Perry Center are driven by the carefully chosen words of our mission statement. This annual report marks 21 years since our establishment under our namesake, the Secretary of Defense William Perry. Secretary Perry charged us to become “*an educational institution to strengthen civilian and defense establishments in the revitalized democracies of the Americas.*” In the years since, we have stayed true to his charge.

To be sure, this has been a “team of teams” effort to grow and maintain US policy relevance in the Western Hemisphere. We work closely for and with our many stakeholders.



The following pages describe the course programs, seminars, and regional dialogues that comprise the core elements of the Center’s deliverables.

Most importantly, our talented faculty consistently help grow the thought leaders for this region’s security and defense institutions. Bringing these professionals together begins the all-important bonding effort to provide and maintain a network for the free flowing exchange of ideas and, crucially, to build trust.

Trust is the currency of effective communication and speed of action. The Perry Center is a trusted institution that can, in turn, broker trust among its growing alumni and participant population (7,918). Our programs and follow-on outreach efforts for our alumni help to maintain a vibrant and engaged network of practitioners that can exchange ideas, concepts, and criticisms with the openness that is built on the relationships formed in an academic setting. It is with these trust-building relationship that we can perform the essential task of assisting the US to build and strengthen partnerships with the countries of the region.

With few exceptions, the nations of the Western Hemisphere are unified in purpose to improve citizen security and eliminate the threats of illicit networks, gangs, and rampant corruption. The Perry Center is a relentless advocate for building and maintaining these partnerships, using our alumni network and accumulated “trust capital,” to support and advance bilateral and sub-regional relationships.

With all that we have accomplished in 2018, the Perry Center must continue to be a place that gathers women and men of good will and abiding optimism to overcome the daunting Security and Defense challenges of this hemisphere in the coming years.



A handwritten signature in black ink that reads "Frederick S. Rudesheim". The signature is written in a cursive, flowing style.

FREDERICK S. RUDESHEIM
LTG(Ret), USA
Director

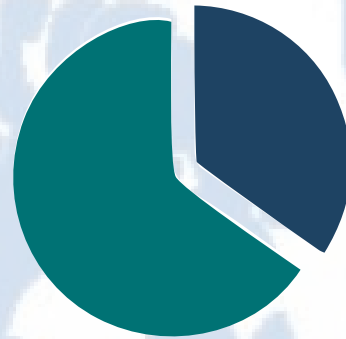
PROGRAMS

562 Participants & Graduates



65% Civ

35% Mil



28% Women

72% Men

32 Countries Represented

29	Argentina	13	Ecuador	1	Saint Kitts and Nevi
2	Barbados	34	El Salvador	2	St Lucia
4	Belize	2	Grenada	2	Spain
2	Bolivia	30	Guatemala	1	St Vincent and the Grenadines
27	Brazil	6	Guyana	4	Suriname
3	Canada	1	Haiti	2	Trinidad and Tobago
17	Chile	17	Honduras	35	United States
72	Colombia	4	Jamaica	2	Uruguay
7	Costa Rica	56	Mexico	4	Venezuela
1	Dominica	60	Panama		
36	Dominican Republic	21	Paraguay		
		49	Peru		

PROGRAMS

Resident Courses:

The core of academic programs are formed by the Perry Center's resident courses. Conducted in Spanish or English, all courses are specifically tailored to meet the evolving needs of sophisticated security and defense professionals across the Western Hemisphere. Resident phases of one or two weeks in length are preceded by a multi-week distance learning phase.

Regional Seminars:

In conjunction with regional partners, regional seminars are designed to meet the specific objectives identified by the Perry Center, partner institutions, and the US Embassy team. Regional seminars enhance sustainable institutional capacity and emphasize support to national and regional policymakers and leaders.



Above: Adjunct Professor Dr. Carlos Ojeda presenting to SDP participants.

Strategy and Defense Policy (SDP)

October 09 – 20, 2017

Washington, D.C.

The principal objective of this resident course is to develop the participants' theoretical foundations and analytical tools of strategy and policy formulations as well as policy implementation. Participants analyzed the roles of different actors in the security and defense sectors and the convergence of criminal and political threats.

PROGRAMS

Bilateral Transnational Threats Seminar

*October 23 – 25, 2017
Bogota, Colombia*

*November 13 – 17, 2017
Mexico City, Mexico*

*November 26 – 30, 2017
Buenos Aires, Argentina*

*March 12 – 16, 2018
Bogota, Colombia*

*April 06 – 13, 2018
Mexico City, Guadalajara and Puebla, Mexico*



Above: Colonel Luis Lopez Pulgarin alongside LTG (Ret) Rudesheim during the Bilateral Transnational Threats Seminar in Colombia.

As part of the Perry Center's academic outreach program, bilateral threat seminars are tailored to address the complex threats on cybersecurity and the nexus between terrorism and organized crime. By responding to the priorities identified by the host nation and the region, these seminars help expand implementation plans to combat these threats.

Conference of the Defense Ministers of the Americas XIII Workshop (CDMA XIII Workshop)

*March 21 – 22, 2018
Washington, D.C.*



Above: Participants at the CDMA Workshop

The Perry Center welcomed delegations from 17 countries and the United States for two days of discussions on the evolving role of the Armed Forces. Hosting the Ad Hoc Working Group on the Evolving Role of the Armed Forces gave the US the opportunity to help shape the agenda for the Conference of the Defense Ministers of the Americas, the foremost meeting of the defense sector in the hemisphere. As a result of the Working Group, the theme of the evolving role of the Armed Forces was included in the XIII CDMA.

PROGRAMS

Combating Transnational Organized Crime and Illicit Networks in the Americas (CTOC)

May 14 – 25, 2018

Washington, D.C.



Above: CTOC Participants and instructors gather for a group photo outside Marshall Hall.

The principal objective of this course was to address the threats posed by transnational criminal organizations (TCOs) and their illicit activities including drug trafficking, money laundering, arms trafficking, human smuggling, counterfeiting, and cybercrimes. Specifically, the course evaluated current national, regional, and international strategies and policies to combat transnational criminal organizations and illicit networks.

Strategic Implications of Human Rights and Rule of Law (HR/ROL)

May 14 – 25, 2018

Washington, D.C.

This course is designed to deepen the participants' understanding of complex topics of human rights, improve human rights policy writing, and facilitate and accelerate the acceptance of human rights norms within the security and defense sectors of democratic systems. HR/ROL also examines the issues of military force, the development of international criminal courts, truth commissions, and other instruments of transitional justice.



Above: Perry Center Professor, Dr. Bill Godnick, addressing students in his break-out group during the HR/ROL residency course.

PROGRAMS

Regional Transnational Threats Seminar

June 05 – 07, 2018

Panama City, Panama

Similar to the CTOC resident course, this regional seminar convened defense and security professionals from Belize, Canada, Colombia, Costa Rica, Dominican Republic, El Salvador, Guatemala, Honduras, Mexico, Panama, and the United States to discuss transnational threat networks in Central America. Seminar participants examined threats posed by international terrorism, transnational organized crime, cybersecurity, emerging technologies, natural disasters, and inclusive security in the Americas.



Above: Honduran Vice Minister of Security, Alejandra Hernandez, presenting to seminar participants in Panama.

Humanitarian Response and Disaster Relief (HA/DR) Workshop

July 10 – 11, 2018

Bridgetown, Barbados



In response to the devastating 2017 hurricane season in the Caribbean, the William J. Perry Center, in coordination with the Office of Foreign Disaster Assistance (OFDA) and the Caribbean Disaster Emergency Management Agency (CDEMA), hosted a Humanitarian Response and Disaster Relief (HA/DR) Seminar in Barbados. Representatives met to review and identify USG/PN efficiencies, capacity, and gaps. The seminar will strengthen regional coordination for mitigation, management, and responses to natural disasters.

Left: Ms. Gayle Francis-Vaughn, Permanent Secretary, Ministry of Home Affairs, Barbados, speaking to the audience during the HA/DR Workshop.



Cyber Policy Course

July 16 – 27, 2018

Washington, D.C.

The Cyber course is designed to improve governance in the security and defense sectors through the strengthening of institutions and combating transnational threats. The course deepens the understanding of the participants by teaching from two perspectives: national state power and competitiveness.

Left: NDU Professor Harry Wingo engaging with Cyber participants.

HEMISPHERIC FORUMS

The Hemispheric Forum is a unique Perry Center vehicle that takes advantage of the abundance of subject matter experts and the community of interest in the Western Hemisphere affairs. The format of each program is a panel discussion centered on a timely and important topic relevant to current events, with expert panelists representing government, think tanks, and academia.

Special Jurisdiction for Peace: The Colombian Transnational Justice Program

16 November 2017– Washington, D.C.



Above: Panelists discussing the Special Jurisdiction for Peace (JEP) during the Hemispheric Forum.

As Colombia continues to transition into a post-conflict period, the Colombian Transnational Justice Program, also known as the Special Jurisdiction for Peace (JEP) is one of the most controversial aspects of the Peace Process. This Hemispheric Forum offered insight into the implications of the peace process on the future of Colombia. Keynote speaker, Major General Juan Guillermo García, current Chief of Military Mission and Delegate of Colombia to the Inter-American Defense Board, presented on the peace process agreement and explained the process of the JEP program. Panelists included: Mr. Adam Isacson, Senior Associate for Defense Oversight, Washington Office on Latin America (WOLA); Mr. Stephen Johnson, Regional Director for Latin America and the Caribbean, International Republican Institute (IRI); and the Perry Center's own Dr. Alejandra Bolaños, Associate Professor.

HEMISPHERIC FORUMS



Above: Senator Shelley Moore (WV)

National and International Efforts to Address the Opioids Crisis and Transnational Organized Crime

May 2018 – Washington, D.C.

Held in partnership with The White House Office of National Drug Control, this forum addressed the national and international efforts to address the opioid crisis and the role of transnational organized crime. Throughout the forum, panelists addressed policy and proposed strategic initiatives to reduce transnational organized crime (TOC) from a national security threat to a manageable public safety problem in the United States and in strategic regions around the world.

The event featured a keynote address from USNORTHCOMM Deputy Commander, LTG Reynold N. Hoover, and four distinct Academic Panel Discussions, focusing on the themes of Security Cooperation against Illicit Opioid Trafficking, Disrupting the Production and Movement of Illicit Opioids, and Developing and Intelligence Picture of Illicit Networks. Panelists included: Senator Shelley Moore Capito (R-WV), Chair of the Subcommittee on Financial Services and General Government; Congresswoman Ann McLane Kuster (D-NH, 2nd District), Co-Chair of the Bipartisan Heroin Task Force; Mr. Gerardo Rodríguez Sánchez Lara, Academic Coordinator, Center for Studies on Impunity and Justice, University of the Americas in Puebla; Mr. John Lombardi, National Intelligence Manager for Transnational Crime, Homeland, and Western Hemisphere, Office of the Director of National Intelligence; Ms. Celina B. Realuyo, Professor of Practice, William J. Perry Center for Hemispheric Defense Studies; Mr. Carlos Rodríguez Ulloa, Regional Integration, Security, and Defense Specialist, Colectivo de Análisis de la Seguridad con Democracia (CASEDE); Mr. Joseph McMenemy, Principal Director for Counternarcotics and Global Threats, Office of the Undersecretary of Defense for Policy; Mr. Paul E. Knierim, Deputy Chief of Operations, Office of Global Enforcement, Drug Enforcement Administration; Mr. Sergio De La Peña, Deputy Assistant Secretary of Defense for Western Hemisphere Affairs, United States Department of Defense; Dr. Athanasios Hristoulas, Professor of National and International Security, National Autonomous Technological Institute of Mexico; and Mr. Raul Benitez Manaut, Researcher, National Autonomous University of Mexico

HEMISPHERIC FORUMS

Central American Maras: Tier 1 Threat?

26 July 2018 – Washington, D.C.



Above: Panelists Ms. Ana Arana, Mr. Douglas Farah, and Mr. Steven Dudley discussing the threats of MS-13.

This Hemispheric Forum focused on the threats of the first gang considered dangerous enough to be classified as a transnational criminal organization, Mara Salvatrucha (MS-13). MS-13's evolution from a localized violent gang to a brutal transnational structure is driving massive immigration flows to the United States while shredding the social fabric, democratic institutions, and rule of law in Central America's Northern Triangle. The growing territorial control, ties to drug trafficking and multiple criminal activities, increasing military sophistication and growing political ambitions have transformed the MS-13 into a de-facto state in much of the region despite millions of dollars spent on multiple failed strategies to combat the group. The impact of the gang's growing strength has significant harmful spillover effects across the region, through Mexico and in the United States. This event featured panelists: Mr. Thomas Alexander, Deputy Assistant Secretary of Defense for Counternarcotics and Global Threats, Department of Defense; Ms. Ana Arana, Knight International Journalism Fellow for Mexico, Colombia, and Panama, International Center for Journalists; Mr. Douglas Farah, Senior Fellow, Center for Strategic Research, Institute for National Strategic Studies, National Defense University; and Mr. Steven Dudley, Co-Director, InSight Crime.

GOVERNANCE PROGRAMS

The Governance Team developed a framework and an implementation approach in order to collect, produce, and disseminate evidence-based and practitioner-oriented information and knowledge in the areas of Defense and Security Governance for the Western Hemisphere. Having completed the design stage during the third quarter of 2018, the Center has officially begun working with partner nations that may contribute to this effort and will disseminate information on the results/output during the last quarter of 2019.

Regional Governance Seminar

June 13 – 15, 2018 – Tegucigalpa, Honduras.



Above: WJPC Staff and Staff along-side seminar participants of Honduran Defense University.

At the request of the Minister of Defense and as prioritized by the Deputy Assistant Secretary of Defense for Western Hemisphere Affairs, the Perry Center's Governance Program delivered a Regional Governance Seminar to 30 senior leaders of the Honduran Defense Establishment. The Seminar was held in partnership with the National Defense College (*Colegio de Defensa Nacional*) of the Honduran Defense University, with the objective of creating a collaborative space for dialogue on several of the Honduran defense institution's most pressing concerns. Presided over by the Minister and the Chief of Defense, the Seminar examined key principles germane to producing better organizational outcomes and explored their application in the Honduran context. This enabled participants to immediately begin identifying and applying solutions to improve the overall strategic management of the Honduran defense enterprise as a first step toward building greater institutional capacity through improved governance. Among the Honduran presenters during the Seminar were the Minister himself; the Director of Strategic Plans, Programs, and Policies; the Director of Planning, Programming, and Budgeting; and the Commander of the National Interagency Security Force (FUSINA), a special task force directed by the President to combat violence in the country.

GOVERNANCE PROGRAMS

Defense Policy and Complex Threats (DPCT)

July 16 – 17, 2018 – Washington, D.C.



Above: Mr. Caleb McCarry, Mr. Adam Barker, Col “Otter” Bew, and Professor Alejandro Alemán during the DPCT legislative panel.

The Defense Policy and Complex Threats course was completely redesigned for 2018 to provide greater focus on the concept of governance and its applicability to the defense institution. The course brought together 40 participants from across the hemisphere who were introduced to standard terminological taxonomies, tools, and methodologies, allowing them to return to their home countries empowered to apply the knowledge gained, within their specific authorities and portfolios, and begin doing their part to improve the functioning of their respective organizations. To that end the course addressed several topics, for example the roles which policies and strategies play in establishing institutions and their priorities, as well as in guiding their activities. Other topics included the relevance of key institutional processes such as capabilities development and resource management, and how their integration establishes management systems which senior leaders employ to make structural and strategic decisions about defense. Participants were privileged to hear from senior leaders from the private sector, the US defense establishment, and renowned think tanks, including the Special Advisor to the Vice President of the United States, the Deputy Assistant Secretary of Defense for Western Hemisphere Affairs, the Corporate Director for International Programs at Northrop Grumman Corporation, and the Vice President of the Council of the Americas. This revised DPCT course is one of the Perry Center’s primary contributions to the Institutional Capacity Building/Defense Institution Building enterprise and implements the US Congress’s intent for the regional center.

RESOURCE TO US OFFICIALS

OUR VISION

WJPC is a trusted agent able to convoke one of the leading networks of security and defense sector practitioners in the Western Hemisphere in order to facilitate discussion and broker collaborative solutions to security and defense challenges. WJPC is a proponent of capacity building to strengthen administration of defense and security institutions in the Western Hemisphere.



Above: Participants at the US-Brazil Strategic Level talks

The Perry Center is part of the US Department of Defense, specifically supporting the policy objectives of the Office of the Secretary of Defense/Western Hemisphere Affairs and the US Southern and Northern Combatant Commands.

The Perry Center's Program Plan is founded on OSD-WHA and USSOUTHCOM & USNORTHCOM Priorities: Facilitate Dialogue and Encourage Defense Cooperation with the United States; Support Defense Institution Building; Support Partners Exporting Security; Promote Human Rights and Rule of Law; Support DoD Efforts to Combat Transnational Threats; and Conduct Strategic Outreach. Moreover WJPC actively endorses Geographic Combatant Command Lines of Effort: Building Relationships – Building Partner Capacity; Countering Threats; Enabling Rapid Response; and, promoting Advocacy with USG and Partner Nations.

RESOURCE TO US OFFICIALS



Above: Dr. Scott Tollefson, COL Steven Angerthal, Representative John Delaney (D-MD), Mr. Jeffrey Murphy

In support of key stakeholder priorities, in addition to the in residence courses conducted in Washington, DC, the Perry Center provides a wide variety of programs and activities to support not only the Department of Defense but the White House, Congress and other members of the Interagency Community as well. Given our direct relationship with the Office of the Secretary of Defense, we were pleased to be able to support a number of events and visits including support to the U.S. Delegation participating in the biannual Conference of Defense Ministers of the Americas as well as hosting several ministerial level bilateral working groups and other senior level engagements.

In addition to supporting the Office of the Secretary of Defense, the Perry Center continued its notable history of support for, and responsiveness to the US Southern and US Northern Command, and their respective Theater Campaign Plans and emergent requests. WJPC proved particularly responsive in terms of planned activities in Mexico, Central America, and elsewhere, in support of both Defense Institution Building (DIB) and countering transnational/transregional threat networks. Particularly noteworthy was the Perry Center's unique and intrinsic contributions to Colombia's defense sector transformation. The Perry Center lead a half-day executive level subject matter exchange roundtable with the new Colombian

RESOURCE TO US OFFICIALS

Minister of Defense and his deputies in late September 2018. The roundtable included civilian and former military experts discussing management of defense and security institutions, the relationship with the United States, regional themes, and partnering challenges. Five broad thematic areas, included: managing relations with administration, congress and public; leading and managing the ministry's resources and Military Services; leading and integrating defense transformation and modernization; managing current operations; and international relations with the US and regional partners.

Perry Center, in coordination with US Embassy in Bogota, Colombia and Colombian Ministry POCs, will seek to conduct follow-on events to expand upon civil-military relations, enhance stability efforts in support of unfolding peace process, strategy development, and roles & missions within the ministry and the public force. In accordance with DoD objectives, US security cooperation will continue to focus on strengthening defense and security institutions. For WJPC, we will place an emphasis on civilian leadership, and other enablers in the legislative and legal realm.

As one of the Defense Department's leading academic centers focused on the Western Hemisphere, Perry Center faculty are often sought out to share their expertise to enrich the curriculum at other institutions, and we request others to support the work of the Perry Center as well. This collaboration among DoD educational institutions is frequent and in FY 18, collaboration partners included the Near East South Asia (NESA) Center's resident courses, the Daniel K. Inouye Asia-Pacific Center for Security Studies (APCSS), and the transnational security studies program at the George C. Marshall European Center for Security Studies. The Perry Center also provided support to a host of other defense educational programs, including National Defense University's CAPSTONE Program, National War College, and the Eisenhower School. Others include the U.S. Air War College, the Inter-American Air Forces Academy (IAAFA), and the Western Hemisphere Institute for Security Cooperation (WHINSEC).

At the request of American embassies abroad, the Perry Center was pleased to host over 40 visits by foreign leaders or academic institutions in FY18. We welcome the opportunity to provide information about American policy, the work of the Center as well as to share the wealth of expertise of the faculty and staff. In turn, these visits helps the Perry Center meet guidance from OSD for the Regional Centers to "promote a greater understanding of US regional policy" and to "maintain contact with partner nation security officials through the course of their careers."

THE PERRY AWARD PROGRAMS



Above: 2018 Perry Award recipients, Individual award: General Salvador Cienfuegos Zepeda, *Secretary of National Defense of Mexico* and Institutional Category: *Superior War College (ESG) of Brazil*. Award accepted by *General Décio Luís Schons*.

Named in honor of Perry Center founder, former US Secretary of Defense Dr. William J. Perry, the Perry Award has been presented since 2007 to individuals and institutions that have made significant contributions in the fields of security and defense education. Awardees are nominated and then selected based on their achievements in promoting education, research, and knowledge-sharing in defense and security issues in the Western Hemisphere.

Recipients' contributions to their respective fields enhance security and defense capabilities in the Americas through mutually beneficial relationship, and, in so doing, embody the ideas and values espoused by the William J. Perry Center. Nominees may be educators, practitioners, or institutions of defense and security from throughout the hemisphere or outside the region.

General Salvador Cienfuegos Zepeda, the Secretary of National Defense of Mexico received the 2018 Perry Award in the individual category for his leadership and dedication that have greatly contributed to regional cooperation and overcoming transnational challenges in the Western Hemisphere.

THE PERRY AWARD PROGRAMS



General Salvador Cienfuegos Zepeda has a military history that spans across tactical and strategic levels. Additionally, General Cienfuegos has managed high-level administrative duties, formerly working as Deputy Director General of the Federal Firearms and Explosives Control Registry and Inspector and General Comptroller of the Mexican Army and Air Force. Notably in the area of military education, General Cienfuegos was the founder and first director of the Centro de Estudios del Ejército y Fuerza Aérea Mexicanos (Center for Mexican Army and Air Force Studies), an organization responsible for the technical and professional specialization of Mexican Army and Air Force officers in administration, logistics, and intelligence. He also directed the Heroico Colegio Militar, the paramount educational institution for the Mexican Army, which professionally trains new generations of commanders and leaders. General Cienfuegos has also served on prestigious military education faculties, in particular, at the Heroico Colegio Militar and the Escuela Superior de Guerra, and has participated as a presenter in numerous forums, providing his expertise on national, hemispheric and international security matters.

The Superior War College (ESG) of Brazil is an Institute of Higher Studies in Politics, Strategy and Defense. The curriculum of “Escola Superior de Guerra (ESG)” focuses on the Curso de Altos Estudos de Política e Estratégia, a study of development, strategy, and internal and international policies. Since its foundation, the ESG has graduated more than eight thousand interns; with graduates going on to serve in all sectors, spanning from Presidents of the Republic to professors to engineers. The ESG method is a conceptual, logical, coherent and integrated system that has evolved to encompass relevant international security topics for almost seventy years. Recently, the ESG contracted fifteen new professors in targeted areas of study related to security and defense. The newly hired professors reinforce other academic activities and teach at the postgraduate level and contribute to the implementation of a “Think Tank” specialized in Defense, which studies and contributes to public policies of the Ministry of Defense. All contribute to defense and security in Brazilian, and international, society.

VIRTUAL LEARNING

The Perry Center uses various technological platforms to engage with civilian and military personnel around the world. Virtual platforms, such as video teleconferencing (VTC), blackboard, adobe connect, YouTube, and more are utilized in order to broadcast discussions and lectures on a variety of theoretical concepts, current events, and trends that are relevant to the analysis of security and defense sectors in Latin America.



Above: Video teleconference (VTC) with the Delegation of Jamaica, October 2018



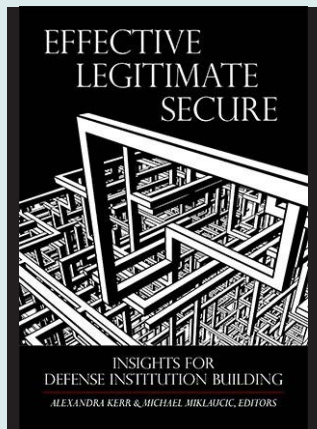
Central America Maras: Tier 1 Threat? [ENGLISH]
06/26/2018



Women, Peace and Security - Dianne Williams
[ENGLISH]
03/07/2018

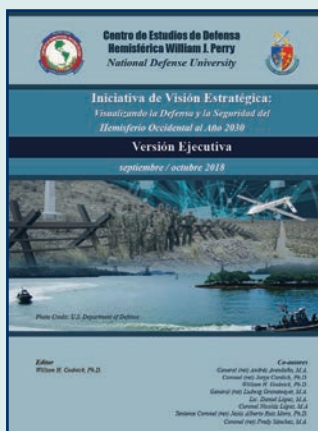
PUBLICATIONS

Faculty, staff, alumni, and international colleagues work is published through a variety of print and digital outlets by the Perry Center. The Center's publications include: Security and Defense Studies Review, Occasional Papers, and the Perry Center Paper Series, as well as special reports and books.



Professor Alejandro Alemán

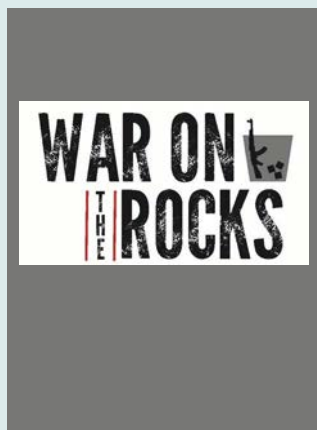
Transforming Defense in Guatemala, in Kerr, A. & Miklaucic, M. (Eds) *Effective, Legitimate, Secure: Insights for Defense Institution Building*



Professor Bill Godnick, PhD

Strategic Vision Initiative: Visualizing Security and Defense in the Western Hemisphere to 2030

“Los Zetas Inc: Criminal Corporations, Energy, and Civil War in Mexico” (Book Review), *Stability: International Journal of Security & Development*



Assistant Research Fellow, Fabiana Perera, PhD

“Bitcoin, move over. There’s a new cryptocurrency in town: the Petro.” *Washington Post*

“What’s in a name? Developing Countries and Security Cooperation.” *Duck of Minerva*

“US Foreign Policy Options for Maduro’s Venezuela: Benign Engagement, not Benign Neglect.” *War on the Rocks*

PUBLICATIONS



Professor Celina Realuyo

Siguiendo El Rastro del Dinero para Combatir El Terrorismo, El Crimen Y La Corrupción en las Américas. In edited collection, El Crimen Organizado en América Latina: Manifestaciones, Facilitadores y Reacciones

The Evolving Role of the Security Forces to Counter Transnational Organized Crime in the Americas

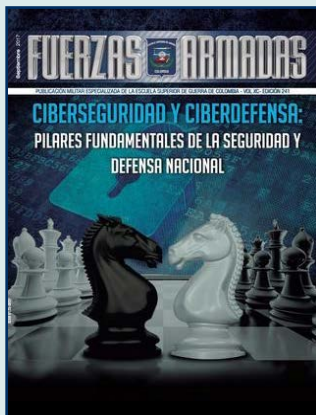


Professor Pat Paterson

Orígenes de la Política Exterior de EEUU

Calentamiento Global y Cambio Climático en Sudamérica, Revista Política y Estrategia

US Tactical Challenges in Iraq and Afghanistan, Cuaderno de Difusión: Pensamiento de Estado Mayor 41



Professor Boris Saavedra, PhD

“El Análisis Político Estratégico de la Ciber Seguridad.”

Revista de las Fuerzas Armadas De Colombia

EDUCATIONAL OUTREACH

As a part of our commitment to continuing education, the Perry Center’s Educational Outreach program supports a variety of formal and informal education experiences for Perry Center alumni after graduation. These events include in-person and virtual seminars, communities of practice, workshops, and other collaborative activities designed to engage the alumni community, support professional development, build relationships, and foster collaboration. The Perry Center’s principal vehicles for these educational outreach programs are its alumni networks.



Above: Alumni Event in Bogota, Colombia – March 2018

Alumni Networks:

The Perry Center’s Alumni Networks are led by dedicated graduates who assist with the organization of activities on behalf of their local alumni communities. These activities provide invaluable opportunities for contact and dialogue between alumni community members and other defense and security professionals in the region.

EDUCATIONAL OUTREACH

Regional Outreach:



In 2018, the Perry Center collaborated with alumni and partner institutions around the region to conduct several high-level seminars and institutional visits to promote the exchange of information and enhance institutional connections. These seminars covered a variety of topics, including combating transnational organized crime, cybersecurity, human rights, and rule of law. Each seminar consisted of a series of subject matter expert lectures and interactive panel presentations that allowed participants and alumni to deepen their understanding of issues affecting the region and discuss strategies to address emerging and long-term challenges. In addition to these engagements, alumni networks in these countries organized and carried out separate community of practice and roundtable events on similar topics.

2018 Alumni Spotlights



Above: Alumni Event in Mexico

From April 9 to 13, the Perry Center participated in several events around Mexico City and Guadalajara, discussing emerging security threats, organized crime, and cybersecurity in the Americas.

ALUMNI HIGHLIGHTS



Oswaldo Jarrín
Ecuador (CDIM 2004)

On April 27, 2018, former Perry Center Professor and graduate, Oswaldo Jarrín was named Minister of Defense of Ecuador.

Garay, Sampó, Troncoso, Bartolomé, Moloeznik, Witker and Perry Center Professor Celina Realuyo co-authored the book “Organized Crime in Latin America: Manifestations, Facilitators and Reactions.”

Cristian Garay,
Chile (DPRM 2003, ICCT 2006)

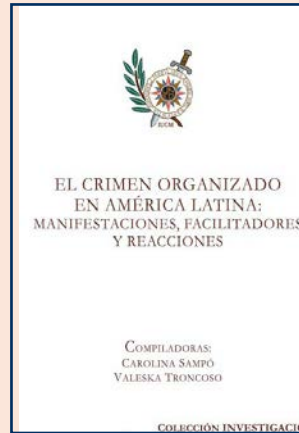
Carolina Sampó,
Argentina (SDP 2006, SSTR 2008, CTOC 2012)

Valeska Troncoso,
Chile (ICCT 2010, CTOC 2012)

Mariano Bartolomé,
Argentina (DPRM 2000, TCI 2007, CTOC 2013, DPCT 2017)

Marcos Pablo Moloeznik,
Argentina (DPRM 2000, CDIM 2004)

Ivan Witker,
Chile (SDP 2006)



Sandra Quiñonez
Paraguay (TCI 2014)

In March 2018, Sandra Quiñonez was appointed Attorney General of Paraguay. Quiñonez is the first woman to occupy the position since its creating in 1870. In addition to her recent appointment, Quiñonez was also awarded the Paraguayan Army Medal.



Hayden Pritchard,
Trinidad and Tobago
(CDSC 2010, GGSA 2011)

Chief of Defense Staff Hayden Pritchard was promoted to the rank of Rear Admiral. Pritchard is Trinidad and Tobago's first Chief of Defense Staff to hold the rank of Rear Admiral.

INTERNSHIP PROGRAM

The Perry Center’s internship program provides undergraduate and graduate students currently enrolled in university programs and recent graduates with an instrumental experience as research assistants and communications/multimedia assistants on important defense and security issues in the Western Hemisphere. Perry Center interns work alongside the Center’s subject matter experts and interact with distinguished senior officials from 32 Latin American and Caribbean countries. In addition to providing the center with research support, interns also have the opportunity to participate in a professional development program, attend outside lectures by dynamic speakers, and improve their writing, speaking, and language skills. Interns regularly publish their own work, co-authoring articles and papers with Perry Center faculty, and co-developing courses with Perry Center faculty.



Above and Below: Spring and Fall 2018 Interns.

“Leaving my desk at the Perry Center has made me surprisingly nostalgic. The dynamic staff have imparted on me key lessons and advice for my future as a professional and an adult. My fellow interns have each left a very different and special imprint on my experience here, providing me with memories of laughter and career examples to follow. An internship with the Perry Center is a remarkable opportunity that promises development and learning through every aspect of professional life.”

-Giacomo Squatriti, Spring 2018



FELLOWSHIP PROGRAM

The Perry Center's fellowship program provides current doctoral and post-doctoral students with the opportunity to conduct research at the Center. Fellows work as independent investigators alongside the Center's subject matter experts receiving support and assistance on research on topics of their interest. In addition to conducting research, fellow also provide the Center with support and engage and interact with senior officials and dignitaries from across the Western Hemisphere.



Above: Visiting Fellow María Teresa Belandria presenting to WJPC faculty, staff, and students



Above: Visiting Fellow Dr. Maria Luisa Parraguez Kobek engaging with WJPC students during the Cybersecurity course

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