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William J. Perry Center
for Hemispheric Defense Studies

2019
ANNUAL REPORT

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PERRY CENTER MISSION

The William J. Perry Center for Hemispheric Defense Studies develops and engages the Western Hemisphere’s community of defense and security professionals to seek mutually supportive approaches to common challenges in order to develop effective sustainable institutional capacity, and promote a greater understanding of U.S. regional policy.

PERRY CENTER VISION

The Perry Center strives to be a leading security and defense studies institution for the Western Hemisphere, focused on the future, anticipating shifts in the evolving security environment, foreseeing the need for changes in security and defense forces, dedicated to research, building shared knowledge and fostering dialogue.
Greetings from your Perry Center. Throughout our 22 years our team has been fortunate to receive support from regional partners, U.S. Government stakeholders, embassy teams, and our growing alumni network to ensure the realization of the Perry Center mission. Through the years, the Perry Center has built collective ownership and mutual trust through residential and in-region programs that served participants from 47 different counties, building our in-region alumni network to more than 6,000 professionals.

None of our successes as a Center would be possible without the dynamic Perry Center faculty, who blend theory and practice every day in support of the Office of the Secretary of Defense, U.S. Southern Command (USSOUTHCOM), and U.S. Northern Command (USNORTHCOM). With their efforts, thought leaders and practitioners throughout the Hemisphere are better equipped to analyze and address common security challenges impacting the Americas and the worldwide defense and security community. The Perry Center has a unique ability to leverage the shared interests and knowledge of all Department of Defense stakeholders in order to render a specialized set of residential and in-region programs directed towards these rising leaders and practitioners.

Through the Perry Center’s mutually supportive approach, our alumni are prepared to develop sustainable policy recommendations within their governments, non-governmental agencies, and communities. Our programs and alumni events employ broad multilateral engagement to provide the most collaborative space for policymakers to discuss security and defense strategy and cultivate relationships, maintaining a network of practice full of passionate individuals who are invested in the relationships built during their time with the Perry Center. It is this
network of practitioners that plays a pivotal role in strengthening U.S. relationships with partner nations in the region.

With all that we have accomplished in 2019, the Perry Center continues to be a focal point around which energetic and optimistic defense and security professionals convene to overcome the hemisphere’s common security and defense challenges. Upon founding the Center in 1997, Defense Secretary William Perry charged us with becoming “an educational institution to strengthen civilian and defense establishments in the revitalized democracies of the Americas.” In the years since, we have stayed true to his charge. Together, with your support, we will continue to do so.

FREDERICK S. RUDESHEIM
LTG(Ret.), USA
Director,
William J. Perry Center
for Hemispheric Defense Studies
The Center for Hemispheric Defense Studies (CHDS) was established in 1997 to educate civilian and military government officials in 35 Latin American and Caribbean nations on security and defense matters. In 1995, the U.S. Secretary of Defense at the time, William J. Perry, was approached by his counterparts who expressed deep concerns over the lack of civilians prepared to deal knowledgeably with defense and military issues in their countries.

That same year, a long-simmering border skirmish between Peru and Ecuador surfaced again. Dr. Perry was about to host the first-ever Conference of Defense Ministers of the Americas in Williamsburg, Virginia, in July of that year. The Conference was a resounding success but it made Secretary Perry realize that he was not personally familiar with his counterparts across the hemisphere, unlike his engagements in Europe.

A month later while on a trip to Germany, Secretary Perry visited the relatively new Marshall Center to orient military officers from former Soviet and Warsaw Pact countries toward democratic government. He recognized the potential of a Marshall Center-type approach to defense education in the Americas. In January 1996, the Deputy Assistant Secretary of Defense for Western Hemisphere Affairs asked NDU’s Institute for National Strategic Studies and the University of Miami’s North-South Center to propose their concept for a center to educate civilians in Washington and Miami respectively. Secretary Perry ultimately approved his staff’s recommendation to select NDU’s approach and in August provided funding to establish a center in 1997. Six weeks later, at the second Conference of Defense Ministers held in San Carlos de Bariloche, Argentina, Secretary Perry pledged to create an academic program in Washington within a year to educate civilians with defense related duties and assist Ministers to develop a cadre of knowledgeable civilians for the future.
Between 1996 and September 1997, preparatory work for what would become the Center for Hemispheric Defense Studies (CHDS) was conducted by a team from the U.S. Department of Defense and the National Defense University, which included consultation with regional stakeholders such as the defense ministries and civilian academics.

Officially established on September 17, 1997, the Center for Hemispheric Defense Studies (CHDS) opened its doors the following day with a two-day Hemispheric Conference on Education and Defense under the supervision of the Center’s originating Director, Mr. John “Jay” Cope. The Center’s first formal director, Dr. Margaret Daly-Hayes, and two faculty members reported for duty in December and CHDS conducted its first three-week course, the Defense Planning and Resource Management Course, in March 1998. The Center also conducted the first of many in-region seminars in Bolivia that year.

Perry Center constituents run the whole range of officials in Latin America and the Caribbean. The Center reaches out to young, emerging officials who are up-and-coming professionals in their field, to mid-grade managers who need to deepen their understanding of complex issues, and to senior cabinet-level officials wrestling with extensive bureaucratic and national security problems.

The Center focuses its programs on civilian officials because, in accordance with civil-military relations theory, the armed forces of a country should be subordinate to elected civilian officials. In Latin America, the armed forces were at one time very active in the political issues of their countries. In fact, in the 1970s and 1980s, nearly three-quarters of the countries were ruled by military governments.

On April 2, 2013, the Center for Hemispheric Defense Studies was renamed the William J. Perry Center for Hemispheric Defense Studies in honor of the Center’s founder, the 19th Secretary of Defense, Dr. William J. Perry.
PROGRAMS

RESIDENT COURSES:

The core of academic programs are formed by the Perry Center’s resident courses. Conducted in Spanish or English, all courses are specifically tailored to meet the evolving needs of security and defense professionals across the Western Hemisphere. Resident phases of one or two weeks in length are preceded by a multi-week distance learning phase.

REGIONAL SEMINARS:

In conjunction with regional partners, regional seminars are designed to meet the specific objectives identified by the Perry Center, partner institutions, and the US Embassy team. Regional seminars enhance sustainable institutional capacity and emphasize support to national and regional policymakers and leaders.
From January 22—24, 2019, the Perry Center facilitated a three-day Caribbean Defense and Security Seminar (USJ-DSS 2019) in Kingston, Jamaica. The seminar targeted the next generation of Jamaican security and defense professionals on leadership tracks from their respective institutions. These individuals represented the Jamaica Defence Force, the Jamaica Constabulary Force, the Ministry of National Security, as well as representatives of other government ministries, parliament, and various NGOs.

The event featured US Chargé d’Affaires, Mr. Eric Khant; Jamaica Minister of National Security, The Honourable Horace Chang; and many other distinguished speakers representing several Jamaican ministries. The seminar aimed to generate a dynamic and in-depth exchange of perspectives between Perry Center faculty, guest speakers, and participating defense and security professionals that cultivated a shared understanding of the threat and cooperation environments in the region.

Speakers and participants covered themes such as national security and defense, transnational threats and organized crime, and evolving and future trends in the Western Hemisphere.
RESIDENT COURSES

COMBATING TRANSONATIONAL THREAT NETWORKS (CTTN) and the HUMAN RIGHTS AND RULE OF LAW (HR/ROL)

MARCH 18—29, 2019 · WASHINGTON, DC

The 2019 Combating Transnational Threat Networks (CTTN) and Human Rights and Rule of Law (HR/ROL) courses were designed to deepen the participants’ understanding of complex topics of human rights, improve human rights policy writing, and facilitate and accelerate the acceptance of human rights norms within the security and defense sectors of democratic systems. HR/ROL also examined the issues of military force, the development of international criminal courts, truth commissions, and other instruments of transitional justice. Attended by more than 80 civilian and military officials from across the Western Hemisphere, the courses featured lectures by Perry Center professors and notable interagency guest speakers. The CTTN course, directed by Professor Celina Realuyo and facilitated by Dr. Boris Saavedra and Mr. Ricardo Gómez-Hecht, is designed to examine Transnational Criminal Organizations (TCOs) and the defense and security threats they pose to the Americas. The HR/ROL course, directed by Dr. Bill Godnick and facilitated by Professor Pat Paterson and Mr. Walter Earle, is designed to engage both government and non-government professionals in complex topics relating to human rights and international humanitarian law.

Ecuadorian Minister of Defense and former Perry Center Professor Mr. Oswaldo Jarrín addressed course graduates moments before they received their certificates, speaking to the need for cooperation, shared understanding, and mutually supportive networks of security and defense leaders in order to promote strong Rule of Law and in combatting transnational threats across the Western Hemisphere. Minister Jarrín highlighted the importance of the relationships and networks built during the courses in maintaining strong partnerships for combatting future defense and security challenges in the Hemisphere.
The Perry Center hosted the international extension phase of the Mexican Navy Superior Studies Center (CESNAV) National Security PhD program. The CESNAV PhD is a highly competitive program open to senior Mexican military officers and civilians from their interagency. Graduates often go on to occupy important leadership positions. For example, General Luis Rodríguez Bucio, a graduate, was just appointed the head of the newly established Mexican National Guard. Linda Gainza, a CESNAV PhD graduate and Perry Center alumna, is currently the security adviser to the Governor of the State of Veracruz.

While in Washington, DC, the current class studied US National Security Policy as a whole as well as US National Security Policy toward the Western Hemisphere. They visited the Mexican Embassy in Washington, DC, the Office of the Secretary of Defense, the US Congress, the Inter-American Defense Board and Inter-American Defense College. They also received presentations from Perry Center professors as well as from National Defense University (NDU) and the Inter-American Defense College (IADC). This class was composed of one Army General, three Navy Admirals, and two Navy Captains.
The 2019 Managing Security and Defense (MSD) course participants worked with seminar director Dr. Alejandra Bolaños and deputy director Professor Alejandro Alemán, current and former policy officials, and notable interagency thought leaders in the field of security and defense to address improved ministerial capacity through strengthening institutional governance. Participants analyzed a variety of factors that contribute to good governance, including addressing the principles and characteristics of good governance; examining key defense management processes such as policy formulation and resource management; employing tools to understand, analyze, and determine security and defense requirements in the strategic environment; and understanding the role key actors, other than defense ministries, play in the governance of the defense institution.
The 2019 Defense Governance (DG) and Cyber Policy Development (CYBER) courses were attended by more than 76 students representing 12 Western Hemisphere countries. The participants spent the last two weeks in residency at the Perry Center following an intensive four week online work phase. During their time at the Perry Center, participants from both courses performed simulations, researched various topics relating to their courses and individual assignments, and grew their personal and professional networks. The courses were led by distinguished Perry Center faculty and featured presentations by notable inter-agency guest speakers. Defense Governance, directed by Professor Alejandro Alemán and facilitated by Dr. Alejandra Bolaños, is designed to address the principles and characteristics of good governance in the defense and security sectors, while Cyber, Directed by Dr. Boris Saavedra and facilitated by Professor Celina Realuyo, focuses on deepening participants’ understanding of the global cyber landscape from multiple perspectives.

Deputy Assistant Secretary of Defense for Cyber Policy, Mr. B. Edwin Wilson, spoke to the graduates in his keynote address, remarking on the strategic importance of participants’ time at the Perry Center and of their hard work in completing the DG and CYBER courses. DASD Wilson emphasized shared security risks in the Western Hemisphere and the need to collaborate between nations to confront threats that transcend borders.
The 2019 Strategy and Defense Policy (SDP) course welcomed 81 defense and security professionals representing 15 countries across the Western Hemisphere. The participants worked with course director Dr. David Spencer and deputy director Dr. William Godnick of the Perry Center, along with facilitators Ms. Maria Johnana Alarcón, Dr. Jacintho Maia Neto, Dr. Carlos Ojeda Bennett, and Dr. Mariana Oliveira do Nascimento Plum, and Mr. Román Ortiz.

From November 4—16, 2019, the Perry Center held its first ever Mobile Strategy and Defense Policy Course (SDPm) in Lima, Peru, at the installations of the Army War College. This course was an adaptation of the Perry Center’s flagship Strategy and Defense Policy Course given in Washington, DC, to meet Peruvian needs. Sixty-one students completed the course.
Participants of the 2019 Washington Security and Defense Seminar (WSDS) explored the branches and processes of the US Government at the highest levels. Senior representatives from the Departments of State, Defense, and the National Security Council, among other agencies, interacted with the participants and provided political orientation to the members of the Washington diplomatic community from the nearly three dozen Latin American and Caribbean embassies in town. Among the participants were ambassadors, First Secretaries, Political Officers, and senior military attachés, many of whom had recently arrived in Washington, DC, for their assignments. Likewise, the seminar provides a valuable opportunity for the US government to promote understanding of policy issues with key partners.

Among the scholars who participated were Dr. Hal Brands, author of American Grand Strategy in the Age of Trump (2018) and lead writer for the Commission on the National Defense Strategy for the United States; Dr. Sarah Sewall, Under Secretary of State for Civilian Security, Democracy and Human Rights from 2014 to 2017; and Dr. Patrick Cronin, US Agency for International Development (USAID) and former Director of Research at the US Institute of Peace.
From January 16-18, 2019, Perry Center professors Dr. Boris Saavedra and Ms. Celina Realuyo presented at a three-day seminar on cybersecurity sponsored by the Central Bank of the Dominican Republic. This specialized program delved into issues of cybersecurity strategy and policy and was tailored for specialists at the Central Bank and financial and governmental institutions that provide essential cybersecurity services. Over the course of two days, participants received lectures from the professors and other cyber specialists and were able to dialogue in small group discussions, confronting the challenges of creating effective policy for a cyber ecosystem that includes public and private engagement. The last day of the seminar included a panel and Q&A session and was attended by over 130 professionals from the armed forces, police, and the financial community along with Perry Center alumni.
The Perry Center team comprised of Celina Realuyo, Boris Saavedra and Kara O’Ryan participated in the three-day Countering Transnational Threats seminar co-sponsored and hosted by the Naval War College (Escola de Guerra Naval – EGN), Army School of Command and General Staff (Escola de Comando e Estado-Maior do Exército - ECEME) and the National War College (Escola Superior de Guerra - ESG) from June 11-13, 2019.

This seminar brought together over 100 subject matter experts and practitioners to discuss interagency cooperation and integrated security management within the security and defense context. The Pro-Defense IV Project was instrumental in the seminar’s design which included roundtable panels and thematic workshops to explore topics such as governance challenges, illicit trafficking, terrorist financing, cyber security, and counterterrorism. Perry Center alumni throughout Brazil and as far away as Argentina attended as both panelists and participants and were able to take advantage of the networking opportunity during the seminar as well as the Perry Center alumni event held at the end of the seminar on June 13. Perry Center director LTG (Ret.) Frederick Rudesheim attended the seminar closing and alumni event and was also able to meet with EGN director Rear Admiral Edgar Luiz Siqueira Barbosa during his stay in Rio de Janeiro. The Perry Center also held additional meetings with the National War College, and on June 14, signed a Memorandum of Understanding with ESG signaling both institutions intent to collaborate on future projects.
REGIONAL SEMINARS

COUNTERING TRANSNATIONAL THREATS IN THE AMERICAS

JULY 15—16, 2019 • BUENOS AIRES, ARGENTINA

The Perry Center and the Argentine Ministry of Security co-sponsored the two-day seminar “Countering Transnational Threats in the Americas” for over 80 participants in Buenos Aires from July 15-16, 2019. Seminar sessions addressed narcotics trafficking, border security, the convergence of terrorism and crime, countering terrorist financing and money laundering, cybersecurity, cybercrime, external actors in the Americas, and interagency and interagency cooperation. Expert panelists and seminar participants discussed strategies and policies to help counteract these regional threats with a specific focus on how Argentina is responding nationally to these issues. Over 30 Perry Center alumni participated in the seminar both as participants and as speakers.
At the request of the new Government of Panama, the Perry Center held a one-day national security policy workshop (NSPW) for 30 officials from the Ministry of Public Security on August 7, 2019, at the InterContinental Miramar Hotel in Panama City, Panama.

Vice Minister of Public Security Ivor Axel Pitti and WJPC Director LTG (Ret.) Frederick Rudesheim opened and closed the workshop and spoke on improving interagency and international cooperation to promote U.S.-Panamanian security interests. The morning session included presentations on Panamanian and US national perspectives of transnational threats to the Western Hemisphere and our national security priorities. In the afternoon, participants were divided into two working groups facilitated by Perry Center Professors Celina Realuyo and Boris Saavedra.

All components of the Ministry of Public Security (National Police, SENAFRONT, SENAN, and Migration) were represented at the workshop, and the participants were divided into two working groups charged with examining two areas of focus: (1) transnational organized crime (esp. drug and human trafficking) and (2) critical infrastructure protection and cybersecurity. The working groups reported back their findings to the Vice Minister and the Perry Center Director regarding threats they assessed and proposed ways forward to combat these threats in the plenary session.
On November 6-7, 2019, WJPC Professors Celina Realuyo and Boris Saavedra conducted the WJPC-CESNAV International Seminar on Transnational Threats for over 200 naval, army, and intelligence officers at the CESNAV Aula Magna in Mexico City, Mexico. On the first day, Professor Realuyo spoke on US migration policy and the evolving drug trade in the Americas, focusing on transnational organized crime. On the second day, Professor Saavedra spoke on critical infrastructure protection, focusing on Cybersecurity. Speakers included some of alumni from our CTOC and Cybersecurity courses.
On January 24, 2019, the Perry Center and its Jamaica Alumni Chapter co-hosted a forum on the topic of corruption at the Jamaica Defense Force Officers’ Club in Kingston. The event was led by Major (Ret.) George Benson, chapter president, and featured guest speaker Dr. Trevor Munroe, executive director of National Integrity Action, a local NGO dedicated to combating corruption in Jamaica. During his keynote speech, Munroe called to strengthen the 2011 Protected Disclosures Act and expand safeguards for whistleblowers by providing them with access to the Witness Protection Program.

Over 40 alumni attended the event, including several of the Perry Center’s newest graduates from its US–Jamaica Defense and Security Seminar, which took place January 22-24, 2019, at Jamaica Defense Force Headquarters in Up Park Camp.

Above: Dr. Trevor Munroe at the Jamaica Defence Force Officers’ Club in Kingston, Jamaica.
ALUMNI EVENTS

COLOMBIAN WAR COLLEGE
FEBRUARY 27, 2019 • BOGOTÁ, COLOMBIA

The Perry Center’s Colombian Alumni Chapter held an alumni event at the Colombian War College (ESDEGUE). The event featured welcome remarks from the Perry Center’s Director, LTG (Ret.) Frederick S. Rudesheim, and the President of the WJPC Colombian Alumni Chapter, Jesús Alberto Ruíz Mora. Representatives of the Perry Center’s faculty and the Alumni and Educational Outreach Office were also in attendance.

Above: attendees at the alumni event at the Colombian War College (ESDEGUE).

HYBRID THREATS AND NEW ACTORS IN INTERNATIONAL SECURITY
APRIL 1–3, 2019 • QUITO, ECUADOR

The bilateral seminar entitled “Seminario Internacional Amenazas Hibridas y Nuevos actores de la Seguridad Internacional” was developed and delivered in coordination with FLACSO from October 2018 - March 2019 in response to a request made by FLACSO and the Ecuadorian MOD to proactively build and strengthen relationships through academic exchanges and networking opportunities in the area of security and defense studies. In this regard, the seminar was developed from April 1-2, 2019 at FLACSO facilities, and an alumni event was held at the end of the seminar. April 3 was planned for institutional visits and meetings starting with a working breakfast with FLACSO leadership Dr. Freddy Rivera Velez, followed by an official visit to MOD General Oswaldo Jarrin’s office, War College, and the Military University. This bilateral seminar was attended by over 100 participants reflecting region-wide interest in these topics of CTTN and cybersecurity.

Above: Panelists Perry Center Director, LTG (Ret.) Frederick S. Rudesheim, and the Ecuadorian MOD General Oswaldo Jarrin
ALUMNI EVENTS

COUNTERING TRANSNATIONAL THREATS ALUMNI EVENT
JUNE 13, 2019  •  RIO DE JANEIRO, BRAZIL

The Perry Center invited its alumni who were in Rio de Janeiro to join an alumni event at the Escola Superior de Guerra on June 13. This activity was held at the conclusion of the Countering Transnational Threats Seminar co-sponsored by The Perry Center, the Brazilian Navy War College, The Brazilian Army Command and Joint Staff School, and the Brazilian National War College.

Above: Perry Center’s Dean of Academic Affairs, Dr. Scott Tollefson and event guests.

ALUMNI REUNION AND ACADEMIC EXCHANGES IN PERU
NOVEMBER 13, 2019  •  LIMA, PERU

One hundred WJPC graduates attended the alumni reunion held at CAEN on November 13. Outreach Program Manager, Kara O’Ryan spoke with those gathered about activities at the Perry Center and provided examples and ideas for maintaining a strong alumni network in Peru. Attendees included alumni from WJPC resident courses from the year 2000 to 2019, including students from the mobile Strategy and Defense Policy (SDPm) course in Lima, which concluded later that week.

Above: Attendees at the Center for Higher National Studies in Lima, Peru.
HEMISPHERIC FORUMS

The *Hemispheric Forum* is a unique Perry Center vehicle that takes advantage of the abundance of subject-matter experts and the community of interest in Western Hemisphere affairs. The format of each program is a panel discussion centered on a timely and important topic, with expert panelists representing government, think tanks, and academia.

SECURITY IN THE WESTERN HEMISPHERE

MARCH 26, 2019 • WASHINGTON, DC

*Forum Panelists (from left)* Ms. Celina Realuyo, Perry Center Professor, Mr. Douglas Farah, President of IBI Consultants and Senior Visiting Fellow Center for Complex Operations, Dr. David Spencer, Perry Center Professor and Mr. Michael Miklaucic (Moderator) and Senior Research Fellow for the National Defense University.

This Hemispheric Forum coincided with PRISM’s release of its edition, “Security in the Western Hemisphere,” which was co-sponsored by US Southern Command (USSOUTHCOM). The event featured two discussion panels that focused on the themes of threats and challenges in-depth and explored the feasible opportunities for policymakers that reflect an array of these interests.
SECURITY CHALLENGES IN LATIN AMERICA:
ARE INSTITUTIONS READY TO RESPOND?

NOVEMBER 13, 2019 • WASHINGTON, DC

Forum Panelists (from left) Mr. Benjamin Gedan, Senior Advisor, Woodrow Wilson Center Latin American Program; Ms. Carrie Filipetti, Deputy Assistant Secretary of State for Cuba and Venezuela; Amb. Carlos Vecchio, Ambassador of the Interim Government of Venezuela to the United States and Moderator: Dr. Fabiana Perera, Assistant Professor, Perry Center.

The Johns Hopkins University School of Advanced International Studies (SAIS) and the Perry Center hosted its second annual half-day forum on the security challenges in Latin America. The forum featured three discussion panels that focused on the themes aimed to address three thematic questions: Crisis in Venezuela: What will tomorrow look like?, Central American Insecurity: Assessing Violence, Corruption, and Migration; Mexico: Can the government manage its challenges?
The Perry Center uses various technological platforms to engage with civilian and military personnel around the world. Virtual platforms, such as video teleconferencing (VTC), blackboard, adobe connect, YouTube, and others are utilized in order to broadcast discussions and lectures on a variety of theoretical concepts, current events, and trends that are relevant to the analysis of security and defense sectors in Latin America.

PERRY CENTER PROFESSOR CONDUCTS VTC LECTURE WITH CEDEYAC STUDENTS
APRIL 25, 2019 • WASHINGTON, DC • CALLAO, PERÚ

On April 25, speaking on the importance of cybersecurity for critical infrastructure, Perry Center Professor Dr. Boris Saavedra addressed an audience of approximately 25 students enrolled in the Peruvian Navy’s Postgraduate War College’s CEDEYAC (Strategic Leadership for Defense and Crisis Management) Course. This program includes students of various backgrounds, including government officials, officers from the armed forces and national police, and entrepreneurs. The Perry Center has partnered with the War College for over seven years, providing subject matter expert lectures and other academic assistance. Following his presentation, the students engaged Dr. Saavedra in a lively question and answers session.
Dr. Fabiana Perera, Assistant Research Fellow at the William J Perry Center for Hemispheric Defense Studies, addressed an audience of approximately 25 students enrolled in the Peruvian Navy’s Postgraduate War College’s CEDEYAC (Strategic Leadership for Defense and Crisis Management) Course on May 14. This program includes students of various backgrounds, including government officials, officers from the armed forces and national police, and entrepreneurs. The Perry Center has partnered with the War College for over seven years, providing subject matter expert lectures and other academic assistance.

Dr. Perera presented on global threats, emphasizing the diffuse nature of power and the need to cooperate to address these challenges. Throughout the presentation the students engaged with Dr. Perera sharing their experiences and perspectives on the topic. The lecture was part of a series of exchanges that Perry Center faculty have had with students from CEDEYAC using the distance education modality.
Dr. Fabiana Perera delivered a lecture via videoteleconference to students at the Honduran Colegio Nacional de Defensa (National Defense College) on August 8. Dr. Perera discussed new strategic scenarios focusing on the major forces driving change in our region. The students participated in the discussion using live polling technology.
Dr. Fabiana Sofía Perera provided a lecture to students at the Peruvian Naval War College’s Curso de Dirección Estratégica para la Defensa y Administración de Crisis (CEDEYAC) in Peru on August 27. Dr. Perera lectured on the current strategic environment, covering theoretical approaches to understanding the current environment as well as recent developments in the region. Though the lecture was delivered via videoteleconference, the students were able to participate and share their views through the use of real-time online polling technology.
On November 22nd, Professor William Godnick facilitated a presentation and interactive exchange via video teleconference (VTC) on human rights and international humanitarian law with students in the Metropolitan University of Asuncion, Paraguay (UMA). The session included a discussion of new Hemispheric security contexts, a review of the three main generations of human rights, a compare and contrast of human rights versus international humanitarian law, a discussion of the human rights of police and soldiers, US DoD and Southern Command human rights policies and initiatives and a culminating discussion of a complex human rights case. This VTC was the final session for 2019 for a series of exchanges facilitated by the Center in collaboration with the UMA.
The Perry Center is part of the US Department of Defense, specifically supporting the policy objectives of the Office of the Secretary of Defense/Western Hemisphere Affairs and the US Southern and Northern Combatant Commands.

The Perry Center’s Program Plan is founded on OSD-WHA and USSOUTHCOM & USNORTHCOM Priorities: Facilitate Dialogue and Encourage Defense Cooperation with the United States; Support Defense Institution Building; Support Partners Exporting Security; Promote Human Rights and Rule of Law; Support DoD Efforts to Combat Transnational Threats; and Conduct Strategic Outreach. Moreover WJPC actively endorses Geographic Combatant Command Lines of Effort: Building Relationships – Building Partner Capacity; Countering Threats; Enabling Rapid Response; and, promoting Advocacy with USG and Partner Nations.

In support of key stakeholder priorities, in addition to the in residence courses conducted in Washington, DC, the Perry Center provides a wide variety of programs and activities to support not only the Department of Defense but the White House, Congress and other members of the Interagency Community as well. Given our direct relationship with the Office of the Secretary of Defense, we were pleased to be able to support a number of events and visits including support to the U.S. Delegation participating in the biannual Conference of Defense Ministers of the Americas as well as hosting several ministerial level bilateral working groups and other senior level engagements.

In addition to supporting the Office of the Secretary of Defense, the Perry Center continued its notable history of support for, and responsiveness to the US Southern and US Northern Command, and their respective Theater Campaign Plans and emergent requests.
PERRY CENTER AND INSUDE SIGN ACADEMIC AGREEMENT
MARCH 27, 2019 • WASHINGTON, DC

On March 27th the Perry Center formalized an agreement for potential academic cooperation with the Dominican Republic’s General Juan Pablo Duarte y Díez Superior Institute for Defense (INSUDE). Representing the Dominican institution and to sign the agreement was its Director, Brigadier General Valerio García Reyes. In his capacity as the Director of the Perry Center, Lieutenant General (ret.) Frederick S. Rudesheim signed the agreement.

Above: Perry Center’s Director, LTG (ret.) Frederick S. Rudesheim, and INSUDE’s Director, Brigadier General Valerio García Reyes.

THE ECUADORIAN NATIONAL WAR COLLEGE VISIT
MAY 14, 2019 • WASHINGTON, DC

The Ecuadorian National War College made a stop at the Perry Center on their visit to the United States. The group was greeted by Perry Center Director LTG (ret.) Frederick Rudesheim, Chief of Staff Mr. Jeffry Murphy, and Dean of Academic Affairs, Dr. Scott Tollefson.

During their visit to the Perry Center, Ecuadorian War College Students received an organization briefing by Dr. William Godnick, followed by a presentation on strategic leadership by General Rudesheim, after which the students were encouraged to ask questions of the speakers. In closing, Dr. Godnick spoke a second time, giving an overview of US Policy in the Western hemisphere.

Above: Ecuadorian National War College group photo in front of the Abraham Lincoln Hall Rotunda.
VISIT FROM COLOMBIAN BRIGADIER GENERAL JUAN CARLOS CORREA, J7/J9 DIRECTOR, USSOUTHCOM  
MAY 15, 2019 • WASHINGTON, DC

Colombian Brigadier General Juan Carlos Correa, J7/J9 Director, USSOUTHCOM visited the Perry Center. BG Correa was greeted by Perry Center Chief of Staff Mr. Jeffrey Murphy and Dean of Academic Affairs, Dr. Scott Tollefson.

BG Correa was given a tour of the Perry Center and National Defense University facilities, before receiving an organizational briefing by Mr. Murphy, followed by an overview on Alumni Affairs by Ms. Kara O’Ryan, educational outreach specialist. BG Correa also took time out of his schedule to meet with several Perry Center Interns.

VISIT FROM HONDURAN MINISTER OF DEFENSE H. E. FREDDY SANTIAGO DIAZ ZELAYA  
MAY 15, 2019 • WASHINGTON, DC

Honduran Minister of Defense H. E. Freddy Santiago Diaz Zelaya visited the Perry Center. Minister Díaz was greeted by Perry Center Chief of Staff and Dean of Academic Affairs, Mr. Jeffrey Murphy and Dr. Scott Tollefson, respectively.

The group received organizational briefings from Dr. Tollefson, and then an After Action Report (AAR) Seminar on Governance with Drs. Alejandra Bolaños and Fabiana Perera, as a follow up to the Defense Governance team’s recent Regional Defense Governance Seminar in Tegucigalpa, Honduras. Following the AAR Seminar, the Minister was given a tour of Perry Center and NDU facilities.
WAR COLLEGE AND PERRY CENTER SIGN MEMORANDUM OF UNDERSTANDING JUNE 14, 2019 • WASHINGTON, DC

The Brazilian Superior War College (ESG) and the William J. Perry Center for Hemispheric Defense Studies (WJPC) of the United States signed a Memorandum of Understanding between the two institutions on June 14, in Rio de Janeiro. The document will serve to further develop academic, cultural and cooperative exchange programs.

Representing their respective Institutions for the signing ceremony were ESG Commander Admiral Alipio Jorge Rodrigues da Silva, Perry Center Director Lieutenant General (ret.) Frederick S. Rudesheim, Ambassador Liliana Ayalde, and ESG Sub-commander Major Brigadier of the Air Leonidas de Araújo Medeiros Júnior.

Above from left: Ambassador Liliana Ayalde, Perry Center Director Lieutenant General (ret.) Frederick S. Rudesheim, ESG Commander Admiral Alipio Jorge Rodrigues da Silva and ESG Sub-commander Major Brigadier of the Air Leonidas de Araújo Medeiros Júnior.

PERRY CENTER PROFESSORS PARTICIPATE IN SEMINAR AT ANEPE JUNE 20, 2019 • WASHINGTON, DC

Dr. David Spencer and Dr. Fabiana Perera participated in a seminar on the impact of new technologies for defense and security hosted by ANEPE on June 20, 2019. Dr. Spencer presented on the impact of these technologies on counterinsurgency and counterterrorism operations. Dr. Perera presented on the normative framework governing the use of new technologies.

Above: Panelists Dr. David Spencer and Dr. Fabiana Perera at the ANEPE seminar.
ACADEMIC EXCHANGE IN CHILE
JULY 9—12, 2019 • SANTIAGO, CHILE

From July 9-12, 2019 the Perry Center visited Chile to participate in academic exchanges with institutional counterparts and the wider alumni community. Professors Celina Realuyo and Boris Saavedra along with Kara O’Ryan from the Alumni and Educational Outreach office visited the National Academy of Political and Strategic Studies (ANEPE) and the Center for Military Research and Studies (CESIM) for institutional dialogue with the greater security and defense community, including representatives from various governmental ministries, all branches of the Armed Forces and National Police as well as foreign attaches and other dignitaries. The Perry Center team also traveled to Valparaíso for a roundtable discussion at the Naval Center for Strategic Studies (CEDESTRA). Presentations and discussions throughout the week focused on migration, border protection, and countering transnational threats from the Chilean and US perspectives.

Above: Panelist discussion which included Perry Center professors Ms. Celina Realuyo (center), and Dr, Boris Saavedra (right)

IAAFA VISITS THE PERRY CENTER
JULY 18, 2019 • WASHINGTON, DC

The Perry Center welcomed a group of visitors from the Inter-American Air Forces Academy on July 18, 2019. The students were greeted by Dr. Scott Tollefson, Dean of Academic Affairs. Dr. Fabiana Perera delivered a lecture on extra-hemispheric actors in Venezuela and engaged in a lively discussion with the visiting students.

Above: group photo of visitors from the Inter-American Air Forces Academy
On Wednesday July 31, 2019, the Perry Center hosted “A Conversation on Strengthening Partnerships and Countering Threats in Latin America and the Caribbean” with special guest Admiral Craig Faller, Commander of US Southern Command (US SOUTHCOM). The event convened White House and OAS ambassadors, representatives from the Departments of State and Homeland Security, and Defense Attachés- among others- from fifteen countries throughout the Western Hemisphere. Admiral Faller discussed theater strategy and theater security issues to an audience of more than 70 attendees, followed by a question and answer session.
BRAZIL’S ESG VISITS THE PERRY CENTER
SEPTEMBER 23, 2019 • WASHINGTON, DC

The Perry Center for Hemispheric Defense Studies hosted 170 students from the Brazilian War College (Escola Superior de Guerra - ESG). Perry Center Director LTG (ret.) Rudesheim welcomed the delegation and Dean of Academic Affairs Dr. Scott Tollefson briefed the ESG students on the Perry Center mission and vision. The delegation from ESG spent one week learning from WJPC and NDU faculty and getting to know Washington, DC.

Above: COL (ret.) Patrick Mathes speaking to ESG delegation at the NDU Lincoln Hall auditorium.

PERRY CENTER PROFESSOR SPEAKS AT AMERICAN ENTERPRISE INSTITUTE AEI
OCTOBER 25, 2019 • WASHINGTON, DC

Experts on transnational organized crime and corruption in the Americas met at American Enterprise Institute (AEI) to discuss ongoing challenges in tackling the region’s evolving crime landscape. Panelists included were: AEI’s Roger Noriega, General Raúl Melara, Attorney General Melara, AEI’s Juan José Dabou, AEI’s Ryan Berg, former President of Mexican Senate Roberto Gil Zuarth, and the Perry Center’s professor Ms. Celina Realuyo.

Above: Panelists: Perry Center’s Professor, Celina Realuyo, AEI’s Ryan Berg, former President of Mexican Senate Roberto Gil Zuarth and AEI’s Juan José Dabou.
On November 7th the Perry Center formalized an agreement for potential academic cooperation with the the Embassy of Peru in the United States. Representing the Peruvian institution and to sign the agreement was Defense and Military Attache to the Embassy of Peru in the United States, Major General Mario Enrique Risco Carmen. In his capacity as the Director of the Perry Center, Lieutenant General (ret.) Frederick S. Rudesheim signed the agreement.

On behalf of the the General Commander of the Colombian Military Forces, Luis Fernando Navarro Jiménez, the Honorable Council of the Medal “Fe en la Causa de las Fuerzas Militares”, a high distinction granted to those who stand out in the preservation of Democracy and constitutional order was bestowed upon three personnel of the Perry Center on November 18th 2019 by MG Juan Pablo Amaya, Colombian Defense Attaché to DC.
The Perry Center hosted the Ad-Hoc Working Group on the Evolving Role of the Armed Forces in Defense and Security as a part of the XIV Conference of Defense Ministers of the Americas (CDMA). The Conference is a biennial multilateral political meeting on the Defense Ministers of the Americas, sanctioned by the governments on the participating countries. CDMA is the foremost meeting of the defense sector in the hemisphere, with the goal of promoting mutual understanding, analysis, debate, and the exchange of ideas and experiences in the defense and security sectors.

The working group was attended by representatives from twenty four countries in the Western Hemisphere, as well as several observer organizations and discussed a range of topics and shared perspectives on the evolving role of the Armed Forces across a number of domains. Topics covered included the importance of defense and security forces’ support to civilian organizations in humanitarian assistance and disaster response, the threat of narcotics trafficking and organized crime, and the importance of critical infrastructure in government functioning.
The Global Defense Reform Program (GDRP) is a security sector capacity-building program funded and administered by the Department of State in close coordination with the Department of Defense. It is a highly effective engagement mechanism for pursuing and developing defense and security cooperation and has facilitated ongoing high-level interaction between defense leaders in the US and Brazil. Under the GDRP in 2019, the Perry Center collaborated with Brazil’s Escola Superior de Guerra (ESG, National War College) on the development of education (courses, seminars, and workshops), outreach (exchanges of faculty and students), and research. Other partners included Brazil’s Escola de Guerra Naval (EGN, Naval War College) and Escola de Comando e Estado-Maior do Exército (ECEME, Command and General Staff College of the Army).

2019 PROGRAM HIGHLIGHTS

Courses:
- Governance and Defense (ESG/Rio)
- Paradigms of Strategic Analysis and Capability-Based Planning (ESG/Brasilia)

Seminars:
- Natural Resources Geopolitics International Seminar (ESG/Rio)
- Combatting Transnational Crime at three campuses in Rio (ESG, EGN, and ECEME)

Above (from left): Dr. Luis Bitencourt and Major General Marco Antonio Martin da Silva address the Defense Governance course at ESG/Rio.
RESOURCE TO US OFFICIALS

Workshops:
• Capability Based Planning, ESG/Brasilia and Ministry of Defense

Faculty Exchanges:
• ESG professors attended and participated in a variety of Perry Center courses.
• Perry Center professors lectured at ESG courses for the Federation of Industries of the São Paulo State (FIESP) with the participation of Brazil’s Minister of Defense and for the Federation of Industries of Minas Gerais State (FIEMG).

Key Leader Engagements:
• Brazil’s Minister of Defense participated in ESG events in Sao Paulo, Rio, and Brasilia at which he recognized the contributions of the Perry Center.
• USSOUTHCOM Commander, Admiral Craig S. Faller, USN, visited and delivered remarks to ESG/Rio in August.
• SOUTHCOM’s Civilian Deputy to the Commander and Foreign Policy Advisor, Ambassador Liliana Ayalde, visited ESG/Brasilia and ESG/Rio in June and provided remarks and lectures in Brasilia, Belo Horizonte, and Rio in December.
• Brazil’s ESG Commander, Admiral Alipio Jorge, visited and engaged with leaders at SOUTHCOM, the Perry Center, and National Defense University in November.
• Perry Center Director, LTG (Ret.) Frederick S. Rudesheim, visited ESG/Brasilia and ESG/Rio in June and returned to ESG/Rio in August to receive, on behalf of the Perry Center, the highest award offered to foreigners by ESG, the Medalha Merito Marechal Cordeiro de Farias.
The Perry Center’s internship program provides undergraduate and graduate students currently enrolled in university programs and recent graduates with an instrumental experience as research assistants and communications/multimedia assistants on important defense and security issues in the Western Hemisphere. Perry Center interns work alongside the Center’s subject matter experts and interact with distinguished senior officials from 32 Latin American and Caribbean countries. In addition to providing the center with research support, interns also have the opportunity to participate in a professional development program, attend outside lectures by dynamic speakers, and improve their writing, speaking, and language skills. Interns regularly publish their own work, co-authoring articles and papers with Perry Center faculty, and co-developing courses with Perry Center faculty.

Above: Fall internship Group from (left) Mr. David Guenni, Ms. Kim Adversario, Ms. Elisa Vital, Director of the Perry Center: Lieutenant General (Ret.) Frederick S. Rudesheim, Ms. Liesl Kunz, Ms. Daniela Mendoza, Mr. Diego Rodriguez.
FIRST ANNUAL INTERN SEMINAR
AUGUST 1, 2019 • WASHINGTON, DC

Above from left: Summer interns: Mr. Wazim Mowla, Mr. James R. Innes, Ms. Annie M. Graffis and Dr. Fabiana Sofia Perera during a panel discussion.

Perry Center professor Dr. Fabiana Sofia Perera moderated the first annual intern seminar on the topic of “Evolving Transnational Threats” This event was the first of its kind because it was planned and executed mainly by the intern cohort themselves. The topics delved into issues of cybersecurity strategy, policy, and transnational organized crime.
The internship program can also provide the Perry Center interns the opportunity to meet high-level government officials, hear them speak on current issues, and interact with policy makers and academics.

**JULY 31, 2019 • WASHINGTON, DC**

Above: The US SOUTHCOM Commander Admiral Faller made time in his packed schedule to stop for a quick meeting and photo with the 2019 Perry Center intern cohort.

**SEPTEMBER 16, 2019 • WASHINGTON, DC**

Above: Deputy Assistant Secretary of Defense for Western Hemisphere Affairs poses with the 2019 Perry Center intern cohort during the welcome reception of the 2019 DG and Cyber Courses.
Adjunct Professors in 2019: (from Top-Left) Mr. Román Ortiz, Ms. Maria Johnana Alarcón, Dr. Mariana Oliveira do Nascimento Plum, Dr. Carlos Ojeda Bennett, Dr. Jacintho Maia Neto, Dr. Vicente Torrijos, Mr. Ricardo Gómez-Hecht, Major (Ret.) George Benson, Dr. Luis Bitencourt, Mr. Gianncarlo Gómez Morales, and Mr. Walter Earle.
Every year, the Perry Center recognizes individuals who and organizations that have made significant and sustained contributions advancing mutually supportive approaches to security, fostering transparent and capable defense and security governance institutions, and strengthening institutional capacity in the Americas.

Awardees may be either individuals who or organizations that, through education, research, outreach, and/or scholastic leadership, have contributed to the knowledge base of defense and security practitioners, advanced a cooperative international security environment, and/or promoted sustainable institutional capacity in the Americas. Awardees will have made sustained contributions in their fields in a manner consistent with the Perry Center’s mission.

INDIVIDUAL CATEGORY

2019 • Dr. Linda Castro Gainza
2018 • General Salvador Cienfuegos Zepeda
2017 • Dr. Marcos Pablo Moloeznick Gruer
2016 • Ambassador Luigi Einaudi
2015 • Admiral Francisco Soberón Sanz and Prof. Ivelaw Griffith
2014 • Dr. Richard Millett
2013 • Dr. María Liz García de Arnold
2012 • President Felipe Calderón
2011 • Mr. Nelson Jobim
2010 • Dr. José Bayardi and General (ret.) John Galvin
2009 • No Award Presented
2008 • President Álvaro Uribe Vélez

Above: Award recepient, Dr. Linda Castro Gainza, Undersecretary of Logistics at the Department of Public Security of the State of Veracruz, Mexico, and the first woman to ever receive a PhD in Defense and National Security from the Center for Higher Naval Studies (CESNAV), and the Center for Higher National Studies.
INSTITUTIONAL CATEGORY

2019 • Center for Higher National Studies (Peru)
2018 • Superior War College (Brazil)
2017 • Universidad Militar Nueva Granada (Colombia)
2016 • Technical Secretariat of the National Security Council (Guatemala) and Center for Defense Policy Studies (Guatemala)
2015 • No Award Presented
2014 • Inter-American Defense College (US) and Center of Advanced Studies of National Defense (Spain)
2013 • National War College (Colombia)
2012 • Regional Security System (US) and Western Hemisphere Institute for Security Cooperation (US)
2011 • State Partnership Program of the National Guard Bureau (US)
2010 • Center for Superior Naval Studies (Mexico)
2009 • Strategic Superior Studies College (El Salvador)
2008 • National Academy for Political and Strategic Studies (Chile)
2007 • Strategic Leadership for Defense and Crisis Management Course (Peru)

OTHER AWARDS
2017 • Mr. John Cope (Legacy Award)

Above: Dr. Andrés Vicente Acosta Burga accepting the institutional category 2019 Perry Award on behalf of the Center for Higher National Studies - Postgraduate School (CAEN-EPG) of Peru.
PUBLICATIONS

The Perry Center publishes original works by faculty, staff, alumni, and international colleagues through a variety of print and digital outlets. The current lineup of 2019 publications include: Regional Insights, Occasional Papers, Proceedings, as well as special reports such as the Alumni Spotlights Magazine and books.

THE ALUMNI SPOTLIGHTS MAGAZINE

The Alumni Spotlights magazine is an annual publication which highlights the experiences and achievements of alumni of the Perry Center and demonstrates the exceptional impact its alumni are making around the world. All spotlights are also featured on our web site and social media pages.

Title: 2019 Alumni Spotlights
Publication Date: March 2019
Language Availability: English, Spanish
Authors: Kara O’Ryan and Molly Albin

OCCASIONAL PAPERS

Occasional Papers are stand-alone publications that cover a broad range of topics and showcase a new perspective, insight, or analysis of a historical theme or current event.

Title: From Tragedy to Success in Colombia
Publication Date: July 2019
Language Availability: English
Authors: Thomas C. Bruneau, Richard B. Goetze Jr.
PUBLICATIONS

Title: The Intent and Impact of US Sanctions on Cuba and Venezuela
Publication Date: October 2019
Language Availability: English, Spanish
Authors: Celina Realuyo

Title: Regional Insights
Publication Date: May 2019
Language Availability: English, Spanish
Authors: Mia Kazman

Title: Women of the FARC
Publication Date: May 2019
Language Availability: English
Authors: Mia Kazman

Title: Terrorist Tactics in Criminal Organizations: The Mexico Case
Publication Date: June 2019
Language Availability: Spanish
Authors: Brian J. Phillips

Regional Insights offer a brief analysis of regional events, trends, or themes, tying events in one country of government to their broader regional implications.
Title: Women, Peace, and Security
Publication Date: February 2019
Language Availability: Spanish
Authors: Fabiana Perera, Ana Saavedra

Title: Reviewing Land Border Dynamics in the Western Hemisphere
Publication Date: January 2019
Language Availability: English
Authors: Omar Arraiza, Rebeccah Twaalfhoven

Title: How Chávez Broke Venezuela’s Military
Publication Date: December 2019
Language Availability: English
Authors: Fabiana Perera

Published by: Americas Quarterly
PUBLICATIONS

Title: Measuring Military Professionalism in Partner Nations: Guidance for Security Assistance Officials
Publication Date: July 2019
Language Availability: English
Authors: Patrick Paterson
Published by: Journal of Military Ethics

Title: La Nueva Guerra del Opio: Una Emergencia Nacional
Publication Date: March 2019
Language Availability: Spanish
Authors: Celina B. Realuyo
Published by: PRISM, National Defense University

ACADEMIC HANDBOOK

The Academic Handbook provides information about the Perry Center: its history; academic objectives and standards; programs; research; and more.